



# Annual Impact Report

# 2022

July 1, 2021 - June 30, 2022

## Our vision

is to end hunger in our city.

## Our mission

is to collaborate with all to eliminate food insecurity, and advocate for solutions to end poverty.

## Our values

### **Rights-Based.**

We believe that food is a human right.

### **Evidence-based.**

Our actions are informed by evidence and form impactful solutions.

### **Creative.**

We continuously pursue new and refined solutions to serve the needs of our communities.

### **Equitable.**

We embrace diversity of thought and actions and prioritize the voices of those affected by poverty.

### **Accountable.**

Commitments we make are commitments we keep.

## Message from our Board Chair and CEO

Every month, the team at Daily Bread Food Bank compiles statistics from across the agency network. Those numbers provide us with information about how many people are making use of food banks, assist in our forecasting and set guideposts for food purchasing decisions. Almost without exception, each month this past year set a new, bleak record. We are now serving three times as many individuals each month as we did prior to the pandemic – 171,631 in June 2022, and over 180,000 just two months later.

This new current state is grim and regrettably we are not seeing the client growth trend levelling out any time soon. As a result, the natural question is, how are we managing? What has enabled Daily Bread to rise to the occasion? The answer always has been and continues to be – People.

Donors, who have chosen to invest in the community through Daily Bread. Volunteers, who have been behind the flow of food in and out of 191 New Toronto Street. The community, who continues to rise up with a common voice to advocate for decent affordable housing, adequate income supports and an end to precarious employment. And finally, the dedicated staff at Daily Bread, who make it their daily mission to give it their all to see this mission through.

It is the tenacity of these groups of people that gives us a sense of hope each time we read another difficult report about food bank usage. Knowing that there are hundreds of thousands of people in Toronto whose Right to Food is not being realized is a driver to do more.

We invite you to read through this report which details by the numbers how this organization has risen to the occasion with a commitment to governance excellence led by the Board of Directors and Management team.

Thank you for your deep commitment to our mission.

In partnership,



Neil Hetherington  
Chief Executive Officer



Ben Wise  
Board Chair





# A Rights-Based Approach to Food

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A Rights-Based Approach (RBA) encourages individuals to claim their rights, and places responsibility on government, the duty-bearers, to meet their obligations to those individuals.

Guided by RBA principles, Daily Bread Food Bank is committed to empowering the voices of the people we serve. In addition, our advocacy work calls for social policies and long-term solutions to end poverty – the root cause of food insecurity.

Food is a human right, and no one should go hungry or face barriers in accessing the food they need.

## As a Rights-Based organization, Daily Bread is guided by the following commitments:

1. **Providing low-barrier service and equitable access to nutritious food and variety at all food programs.** We do not require documentation at food programs. We will facilitate access to food to anyone who needs it, regardless of circumstance, and enable food choice whenever possible.
2. **Providing respectful and dignified customer service at all food programs.** We will foster a welcoming and inclusive environment for all.
3. **Empowering and prioritizing the people we serve.** Our decisions will take into account the lived experience of the individuals we serve.
4. **Advocating for the realization of the Right to Food.** We will collaborate with groups and individuals to affirm food as a human right through robust advocacy for policies that encourage government bodies to act on the root causes of poverty.
5. **Fostering a culture that reflects Rights-Based Approach principles and embedding practices in our ways of operating.** From the Board of Directors, leadership, employees to member agencies, we will apply a rights-based lens to our work on governance, strategy, planning, delivery, and evaluation.
6. **Embracing evidence-based decision-making across the organization.** We will leverage data, client input, and feedback in decision-making processes, and leverage insights to continuously improve our programs, services, and operations.



## Rights-Based Approach in Action

### Client Preferences Survey

At Daily Bread Food Bank, we believe client voices must inform organizational decisions. One of our key 2024 Strategic Goals is to ensure that all clients will have access to three days of food per weekly visit based on redesigned offerings that are guided by client preferences and feature fresh, nutritious food.

This past year, a client preferences survey was developed to gather information from member agencies about their community's food needs. **Over one thousand clients at thirty-one food banks were asked to complete this in-person survey to gather quantitative and qualitative data that will help inform decisions about the foods Daily Bread should be procuring.**

Over the next two years, we will be undertaking a transformation in our food procurement and distribution practices to better align with client preferences where possible.





## Canada's Food Guide Servings Project

The Canada's Food Guide Servings Project supports Daily Bread Food Bank's commitment to providing nourishing food that aligns with public health recommendations and provides context for which foods and beverages to procure, prioritize and distribute.

This project addresses three specific goals:

1. The latest Canada's Food Guide, released in 2019, does not provide guidance around daily servings in a balanced plate. This makes it challenging for Daily Bread to procure food in proportions that meet the guide's recommendations. Through this project, we will create a general model that approximates the intent of the 2019 Canada's Food Guide in the metric of servings per day.
2. Review Daily Bread's "primary/core" food categories (grains, dairy, protein, vegetables, and fruit) to ensure current product offerings are providing the best nutritional quality, and make recommendations on healthy product offerings and alternatives. Additionally, review Daily Bread's secondary categories to rate nutritional value and to identify products that are recommended to not be distributed.
3. Make recommendations about preferred food mix and format within food categories.

The recommendations will apply to purchased foods, planned procurement, as well as donated foods.

Nutrition choices have a significant impact on health. Those facing food insecurity and low socio-economic status may have a disproportionate burden and increased risk of chronic health issues. A move towards nutritionally focused service will help to improve access to healthier food choices, address inequities in eating, and help to prevent nutrition-related health challenges.

## Cold Chain Temperature Study

As part of our commitment to providing quality, respectful and dignified service at all food programs, a study was completed to assess all the steps in Daily Bread Food Bank's cold chain. The goal of this study was to ensure the highest quality control when it comes to temperature storage requirements for various food products.

This study provided insights in the following areas:

- Risk mitigation: Regulatory compliance, consumer safety and waste reduction.
- Freshness assessment: Monitoring and sustaining product integrity.
- General operating procedures: Monitoring temperature and humidity data.

Regular review and continuous improvement on current processes ensures food safety and high-quality products for clients visiting Daily Bread food programs.



## A New Staples Program for Maria's Family

Maria's kids were just little—a newborn and toddler—when she was laid off from her job. Unable to find employment, Maria didn't have enough money to pay rent and buy food for her family, so she started visiting her local food bank.

With grocery prices rising 11% since August 2021—the highest hike in 10 years—many families in our neighbourhoods can't afford to buy their "staples" at the grocery store and rely on food banks to make ends meet. According to Statistics Canada, one in five Canadians report that it is very likely that they will have to obtain food supports from community organizations, like Daily Bread Food Bank, if prices continue to rise.

Last year, there were over 1.5 million visits to Daily Bread member food banks in Toronto (July 1, 2021 – June 30, 2022) – the highest number ever recorded in the city's history. Sadly, the numbers continue to rise. Just this past June, we saw a

**The first time I came to the food bank was a new experience, says Maria. I'd never had to rely on these services before and I thought it would be a difficult experience. But the staff were very welcoming and friendly, and they didn't make me feel like it was something to be embarrassed about.**



*\*At client's request a pseudonym and alternative photo were used to protect confidentiality*





record breaking 171,631 visits in a single month, compared to approximately 60,000 in the same period pre-pandemic.

Daily Bread's Board of Directors, along with Management, set an ambitious promise that we would continue to meet the emergency food needs of individuals visiting food banks, providing quality food in a low-barrier, dignified setting.

As part of this commitment, and guided by our Rights-Based Approach to food distribution, we started a new staples program to help Maria, and the thousands of families like hers currently experiencing food insecurity.

Based on updated recommendations from Canada's Food Guide (2019) and informed by a client survey conducted earlier this year, this program ensures that essential food items – staples – like eggs, lean meats, fresh produce, lentils and rice – foods our clients request the most – are always available.

This past June, we expanded protein offerings to food bank members, and introduced locally sourced meats as well as white fish, like basa and tilapia, into weekly orders. We are continuously working to provide greater variety for clients visiting a food bank program, so that they can make choices based on their preferences.

Food is a human right, and no one should face barriers to accessing the healthy food they need to thrive. Thanks to the generosity of our donors and supporters, we can continuously improve food offerings to best serve the needs of our community.



**If you visit a food bank, it's not because you want to, it's because you need to, either to live or support your family. I am so grateful for the support I have been able to receive.**





## Building Capacity and Resiliency: Daily Bread Food Bank's Agency Network

### Agency Spotlight

#### Agincourt Community Services Association (ACSA): A New Food Centre to Serve the Community

One of Daily Bread's three-year strategic goals is to build resiliency within the agency network. To achieve this, we have committed to developing key partnerships and making targeted investments in capacity building and service support. With the continuous rise in food bank visits across the city – going from 60,000 per month pre-COVID, to 171,631 just this past June – the work of agencies anchored in the community is more essential than ever.

Last spring, Agincourt Community Services Association (ACSA) officially opened their new Food Centre, a warm and welcoming food bank to facilitate low-barrier food access to Scarborough residents.

**"Opening up this Food Centre has been a vision we've had for a very long time," says Lee Soda, Executive Director, ACSA. "It wasn't until Daily Bread Food Bank helped with financial resources from their Anchor Agency Program, that we could make it come to fruition."**

**"At ACSA, we are seeing approximately 700-800 households per week – approximately 10,000 visits per month," says Soda. "The food bank started in an office, then spilled out into the hallway and eventually took over most of the community hub. With more and more clients accessing the service, a new space was desperately needed to accommodate the growth."**

With support from Daily Bread's Anchor Agency Program, rapidly growing member agencies like ACSA, received the support needed to efficiently serve more clients, while maintaining quality standards and offering dignified service. Through this funding, ACSA was able to transform their 7,000 sq ft facility into a fully accessible food centre to better serve the community. "We demonstrated that we could service a large number of food bank clients and house a large amount of food, and we're privileged to help at a grassroots level."

Established in 1970, ACSA is a non-profit, multi-service agency working alongside Scarborough residents to address social issues including systemic poverty, housing, unemployment, accessibility, and social isolation. We look forward to continuing to work with the incredible team of staff and volunteers to facilitate food access for everyone who walks through their doors.





**Last year, \$5.9 million in new grants were distributed to Daily Bread's member agency network to build supply chain resiliency in community programs.**

**Through these grants, agencies have been able to purchase additional food, appliances and even add storage solutions to their space, to help them better meet the needs in their communities.**

## Grassroots Capacity Building Program

Last year, Daily Bread Food Bank invested in the health, capacity, and sustainability of four key grassroots member agencies through the Grassroots Capacity Building Program.

- Allan Gardens Food Bank
- Emmanuel Life Management Centre
- Canadian South Asian Growth and Support Services (CSAGSS)
- SOSO World Ministries

The Grassroots Capacity Building Program aims to strengthen and grow the capacities of selected community-based groups that are delivering vital food security programs in underserved areas, but lack organizational structure and require additional support for growth and stability.

The goal of this program is to provide these agencies with the necessary support to be high-functioning, resilient programs. As part of this investment, agencies receive on-site mentorship, customized networking opportunities and fundraising coaching. Each of the agencies in the 2021-2022 program is on track to successfully completing requirements including training; development of Mission, Vision, Values statements; and forward-looking strategic plans.

The COVID-19 crisis highlighted the need for stability within our agency network during times of crisis. Throughout the pandemic, these four agencies have operated eight food banks, cumulatively serving 132,000+ client visits, equating to nearly 9% of Daily Bread's network.

We look forward to continuing to support these members. We are confident that the knowledge and experience they have gained has increased their capacity and resilience. We will also evaluate the program to ensure we can improve and replicate it with other grassroots groups.



# Impact in the Community

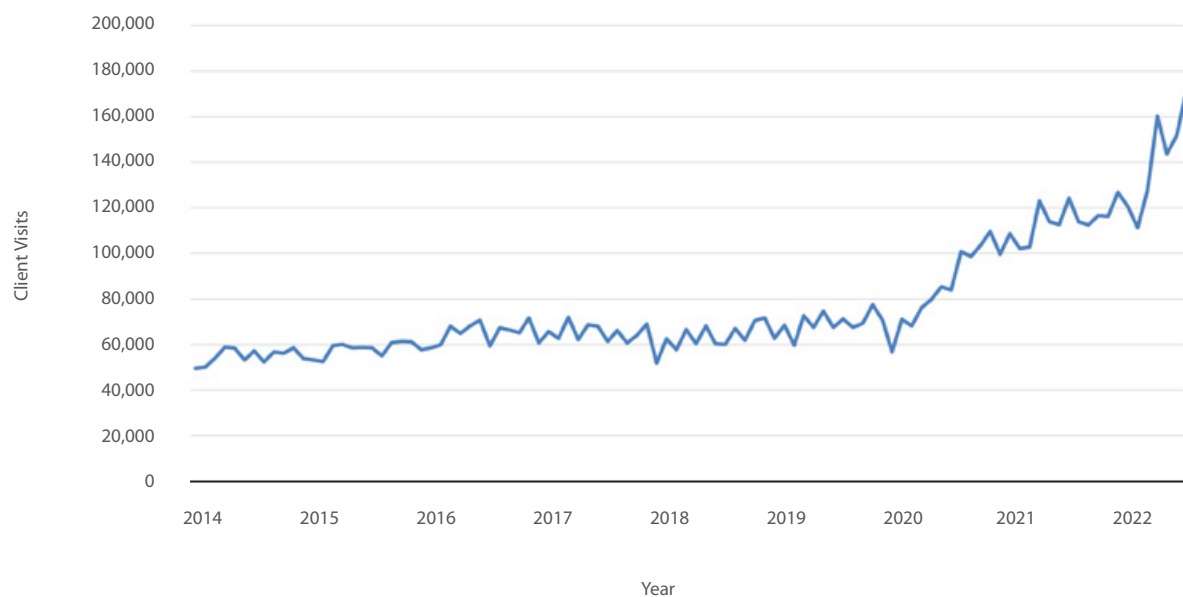




**In 2021-2022, there were 1,574,958 client visits to Daily Bread Member Food Banks and Programs.**

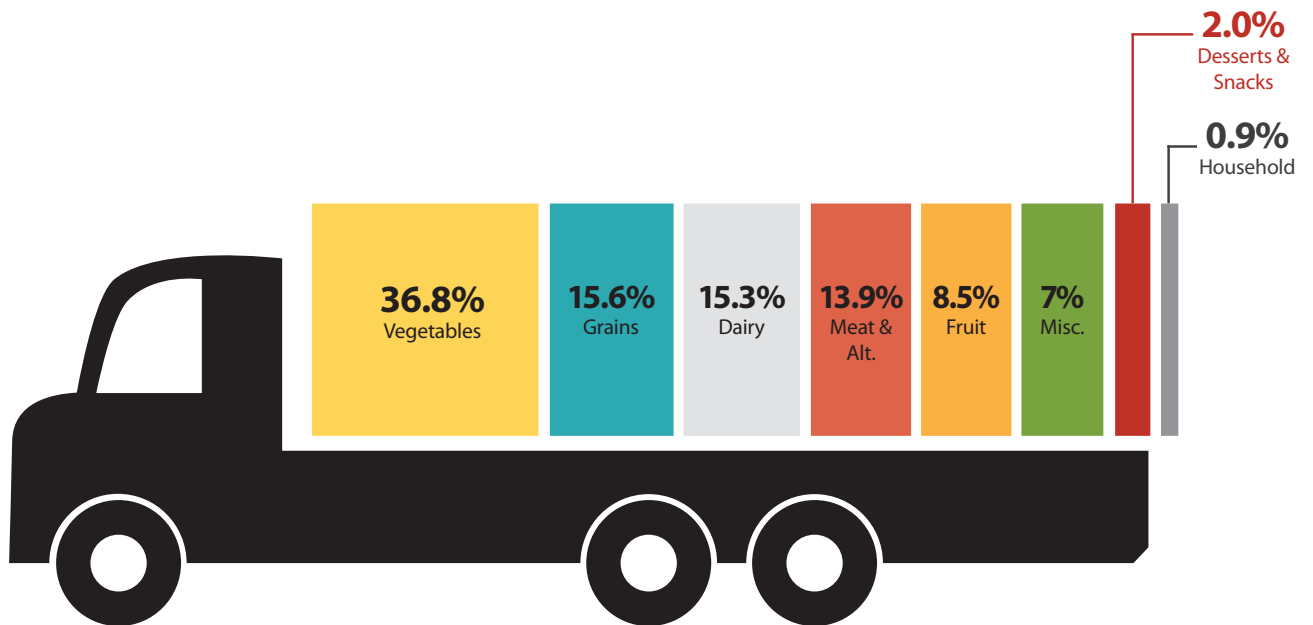
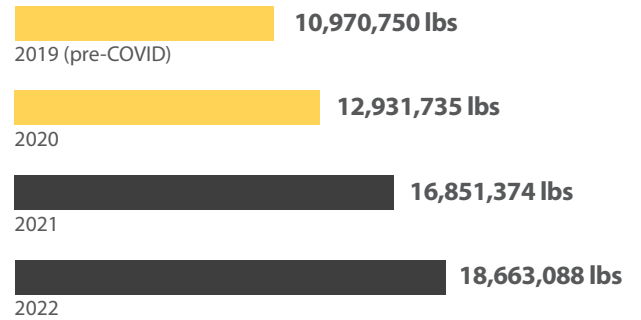
**This is a 21% increase compared to 2020-2021 and 96% increase compared to the same period pre-COVID.**

**Client Visits by Month  
January 2014 – September 2022**



# Food Distribution

Dairy	2,854,571
Meats and Alternatives	2,593,102
Fruit	1,588,863
Desserts & Snacks	380,981
Household	171,686
Grains	2,915,750
Vegetables	6,859,450
Miscellaneous	1,298,685
<b>Total (lbs)</b>	<b>18,663,088</b>





## Did you know...

Stretching from Leamington to Bradford, ON, and beyond, Daily Bread's **Farm to Food Bank** program rescues 'perfectly imperfect' local produce from farmers' fields that would otherwise never make it to people's plates.

**This year, Daily Bread received and re-distributed 2.9 million lbs of fresh produce (over 45 varieties) from sixteen farm partners.**

We are deeply grateful for the support from farmers across the province. Thanks to their generous donations, tens of thousands of families experiencing hunger can enjoy local, fresh, nutritious produce!

## John's Story...

For many living on a low income, losing a few hours of work can mean the difference between affording groceries and having to skip meals. John has been able to weather periods of unstable employment through the critical support offered by his local food bank.

***"As a single father with inconsistent income, I often struggled to make ends meet when work was slow. Using the food bank helped a lot and meant that I didn't have to make the tough decision between buying food for my son or paying rent."***

Like thousands of others in Toronto, John is currently receiving even fewer work hours than he had at the start of the pandemic. Food bank access has reduced the burden of this strain, helping him survive from one month to the next.

***"People [who] don't need or use the food bank may not realize how much it helps. Just saving \$30-\$40 on groceries makes a huge difference – it eases the load and helps you get through until things get a little better."***

Toronto families are battling compounding challenges. It is thanks to the support from donors, volunteers, advocates, and our agency network that we are able to facilitate food access for thousands of families like John's, so that they don't have to choose between food and other essentials.



*\*At client's request a pseudonym and alternative photo were used to protect confidentiality*



## From the Daily Bread Kitchen

### A New Community Meal Program

Last November, Daily Bread Food Bank launched a weekly community meal program, serving the South Etobicoke community. Operating from our distribution centre at 191 New Toronto Street, this program provides nourishing warm meals to families and individuals who may not be able to benefit from traditional food bank service due to lack of cooking facilities, tools, or other barriers to food preparation.

Guests of the program are welcomed with a warm coffee or tea and served a hot restaurant-style meal cooked with love by our incredible kitchen staff and dedicated volunteers. Menu items include seasonal and hearty dishes like beef stew, plank-crusted haddock, and a selection of plant-based options like sweet potato aloo gobi and black bean vegetarian bake.

Alongside a nourishing dinner, and as part of our Rights-Based Approach to client service, this program also provides an opportunity for guests to speak with our team of Information and Referrals staff and volunteers, to learn about additional resources relating to housing, employment, and other social supports.

**"Staff are always nice, and the food is always delicious. Always a positive experience. Thank you for all the meals."**

**"Thank you! It's great to come back here again to dine, and not have to spend money."**

**"It was my first time here and it was so pleasant. The food was a good selection, and the carrot cake was amazing."**

## Did you know...



**This year, a total of 157,808 meals were prepared in our kitchen!**

The Daily Bread kitchen team prepares thousands of servings of soups and casseroles weekly, to be distributed to meal programs across the city. With over 70 diverse and nutritious recipe choices, member agencies can order from a monthly menu that includes vegetarian options.

Our incredible team is always working to develop new recipes to serve the ever-changing needs and preferences of our clients!

In addition, we partner with the Red Cross Mobile Food Bank and Isolation program. This year, **17,000 meals** were delivered to individuals facing barriers in traveling to and accessing food bank and/or meal programs due to health or other challenges.





## Volunteer Spotlight

### Mark and Joseph

With five years as volunteers under their belt, brothers Mark and Joseph Park are shining examples of the dedication and passion volunteers bring to Daily Bread Food Bank each day.

What began as an opportunity for Joseph, who has a developmental disability, to stay active in the community, resulted in a life-changing event for Mark as well, who had initially just signed on for a two-month period to assist with his brother's onboarding. It was during this time that Mark quickly realized Daily Bread would become his long-term volunteer home.

**"Those two months were a very humbling experience. Living in a wealthy, urban city like Toronto, you don't think of food insecurity, but I saw the effects firsthand when two volunteers I worked alongside confided that they were living in their car and accessing the food bank to get the food they could not afford," says Mark. "Volunteering was a way for them to give back to the organization that helped them so much."**

After that eye-opening experience, Mark signed on to volunteer one shift per week and has since smashed attendance records for most consecutive weeks, currently sitting at 263 weeks, or five years, without missing a shift.

Over these five years, Joseph too has become a beloved face at Daily Bread. Most mornings, he can be found sweeping the floors, cheerfully greeting everyone with a big smile and a wave, and taking the utmost care to ensure our floors stay clean and safe. His infectious, positive energy and care for fellow volunteers and staff always transfers to those around him – always putting a smile on the faces of those he works alongside.

We are deeply grateful to volunteers like Mark and Joseph, for their dedication and tireless contribution to our mission. These incredible individuals play a huge role in keeping our operation moving smoothly and ensuring that we can continue to distribute thousands of pounds of food daily to people in need across the city.



## Did you know...

Last year, over 1,200 volunteers donated a total of 51,742 hours of time.

**Close to 3.5 million lbs of food were sorted and packed by volunteers!**

**Thank You!**







## Advocacy in Action

Daily Bread Food Bank's commitment and vision to ending hunger includes understanding the root causes of food insecurity and working towards concrete, long-term solutions. Summed up in two words, our Research and Advocacy work focuses on evidence and action!

### Evidence

#### Research Partnerships:

One of Daily Bread's core values is to work from a strong evidence-based approach. This past year, two important university partnerships emerged that helped advance our mission of collaboration to eliminate food insecurity.

##### *University of Calgary*

In March 2022, Professor Ron Kneebone and Margarita Wilkins, from the School of Policy Studies at the University of Calgary, published a report using more than six years of Daily Bread data on food bank use. The findings in this report established and quantified the link between government policies and the number of people turning to food banks. In Toronto, the calculations showed the following:

- A \$30 per month increase in rent would lead to 73,776 more visits to food banks annually in Toronto
- A \$1 increase in minimum wage would lead to 36,876 fewer visits to food banks annually in Toronto
- A \$15 per month increase in Ontario Disability Support Program (ODSP) would be associated with 53,652 fewer visits to food banks annually in Toronto

The University of Calgary report underscores the point that when other support systems fail, food banks act as a last resort. The authors recommend monitoring food bank visits as a way to monitor the overall health of the social safety net. The report generated interest across the country and has been used by sector partners as an advocacy tool.

##### *University of Toronto*

Daily Bread has partnered with Professors Michael Widener and Sarah Wakefield at the University of Toronto to analyze how program design and location affect the way people access food banks. This two-year research project is funded by the Maple Leaf Centre for Action on Food Security. Results will be published in 2023, but early findings are already informing the work of Daily Bread and its members. Key insights include clients' preferences around getting to make their own food choices or picking up a pre-selected hamper, and their self-reported health.



## Who's Hungry 2021

*Resilience* was the theme of the 2021 *Who's Hungry* report. After two years of the pandemic, Daily Bread documented how food insecurity is not just a COVID-19 issue. 31% of adults reported going hungry at least once a week. 16% of children did as well. Food bank users face incomes well below the poverty line. 65% of those surveyed rely on social assistance. Those rates leave all of them in deep poverty.

This year's report recommended strengthening our social safety net. This means eliminating deep poverty by raising social assistance rates, making employment a pathway out of poverty, and ensuring affordable housing for all.

## Action to Impact

In 2021-2022, Daily Bread stepped up its advocacy efforts to press for recognition of food as a human right and to have government create the necessary conditions to ensure that everyone's right to food can be realized. Here is what we accomplished:

- Through a petition, 27,407 Ontarians called on the government to reduce poverty by 50% in our province by 2030.
- Successfully advocated for the adoption of Inclusionary Zoning at the City.
- Deputed at municipal budget hearings calling for expansion of TTC subsidy program.
- Hosted an All-Candidate Townhall leading into the Federal election to allow the local community to raise relevant issues.
- Piloted a member agency Advocacy Committee as a way to organize and ensure priorities are mutually aligned.
- Supported sectoral campaigns and partnerships to address root causes of food insecurity.
- Met with four provincial parties to highlight key asks for their election platforms.
- Hosted two information sessions for City Councillors and key staff to share rising numbers of food bank visits in local wards and proposed policy recommendations for consideration.

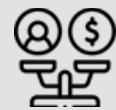
## Daily Bread Food Bank's Advocacy Priorities



**Tackling  
deep poverty**



**Affordable  
housing**



**Economic  
and social  
resiliency**



**Food  
access**

### Advocacy by the Numbers



#### **27,407 people calling for poverty reduction**

Last December, sixteen MPPs representing multiple parties and ridings across Ontario, spent an afternoon at Daily Bread sorting food donations and having important conversations with the team about the current food insecurity crisis. Each MPP was presented with a copy of a **Daily Bread petition containing 27,407 signatures calling for Ontario to commit to a 50% reduction in poverty by 2030.**

The outpouring of signatures received on this petition was a clear indication that Ontarians are determined to see poverty reduction as a top issue on the political agenda.

In 2021, there were over 3.6 million visits to food banks across Ontario, with over 1.5 million visits in the city of Toronto alone. With food bank use at all an all-time high, and with an unpredictable forecast due to the impact of the pandemic, it is critical that all political parties take immediate and strong action.

As we work towards long-term systemic change, we are grateful for the support and collaboration with MPPs across the province to advance policy change.





### 718 letters sent

Three virtual “Take Action” campaigns enabled public audiences to send letters directly to elected officials, advocating for policy action on issues of food insecurity and poverty reduction:

- To the Mayor and Councillors of Toronto, when City Council was debating the adoption of inclusionary zoning and to establish a revised definition of housing affordability that related to people’s incomes and not average market rent. Both policies were adopted in November 2021.
- To Ontario political parties, in tandem with the release of *Who’s Hungry 2021*, to call for the adoption of Poverty Reduction Strategies ahead of the 2022 Ontario election. This helped inform the political platforms that rolled out during the campaign.
- To political leaders from all orders of government, in tandem with the release of a University of Calgary report that quantified the impact of policies on food banks visits. This reaffirmed the onus on governments to develop good public policy that tackles the systemic root causes of food insecurity through decent work, affordable housing and a strong social safety net.



### 25 meetings held

Meetings with elected officials are undertaken for the purpose of fostering strong working relationships with government, and building the political will to enact solutions that end poverty and food insecurity. By leveraging research and collaborating with elected officials from all political parties, Daily Bread Food Bank works to advance meaningful policy change, to end hunger in our city.



### The 2030 Project: Ending Poverty in Canada by 2030

In 2021, Daily Bread launched a new podcast. Hosted by renowned radio personality Dave Trafford, *The 2030 Project* tackles some of the biggest and most pressing social issues facing Canada today.

Non-partisan, candid and thought-provoking, the podcast brought together individuals with lived-experience, community leaders, researchers, and many more, to explore what it would take to eliminate poverty in our country by the year 2030. **Learn more at [dailybread.ca/2030project](https://dailybread.ca/2030project).**



## Meet our Board of Directors and Management

2021-2022

Daily Bread Food Bank is run by a volunteer Board of Directors elected annually by its Members, which reflect the City of Toronto.

Over one-third of the Board of Directors self-identifies as individuals with lived or living experience. We believe this adds significant value to the conversations, decisions, and governance structure of the organization.

## Board Executive



Ben Wise, Chair  
*Ex Officio* Member of all Board  
Committees



Gale M. Kelly, Vice-Chair  
Fundraising Committee  
Finance and Audit Committee



Gaylen Duncan, Treasurer  
Finance and Audit Committee  
Investment Strategy Committee



Christine Yip, Corporate Secretary  
Governance and Nominations  
Committee

## Board Members



Aisha Ansari  
Governance and Nominations  
Committee



JT Badiani  
Finance and Audit Committee  
Investment Strategy Committee



Jennifer Bond  
Governance and Nominations  
Committee



Neil Bowden  
Fundraising Committee  
Finance and Audit Committee  
Investment Strategy Committee



Jamille Clarke-Darshanand  
Finance and Audit Committee  
Programs and Services Committee



Morgan Harris  
Programs and Services  
Committee



Karen Hsiung  
Fundraising Committee  
Programs and Services  
Committee



Maheen Merchant  
Fundraising Committee  
Governance and Nominations  
Committee



Regan McGee  
Investment Strategy Committee  
Governance and Nominations  
Committee



Anthony Santilli  
Fundraising Committee  
Programs and Services  
Committee

## Committees

Each Committee is made up of three or more individuals from the Board of Directors, member agency representatives and other experts. Supported by Members of Management, the goal of the committees is to provide support, guidance and oversight in each of the following areas:

**Finance and Audit:** The purpose of the Finance and Audit Committee is to provide oversight on the financial matters including financial controls, investments, enterprise-wide risk management, and budgeting.

**Investment Strategy:** The purpose of the Investment Strategy Committee is to provide oversight of Daily Bread Food Bank's financial investments.

**Fundraising:** The purpose of the Fundraising Committee is to advise on the development of Daily Bread's fundraising strategy and monitor its implementation.

**Programs and Services:** The mandate of the Programs and Services Committee is to provide support and guidance to Daily Bread's Programs and Services Department, by providing advice and monitoring of activities.

**Governance and Nominations:** The purpose of the Governance and Nominations Committee is to recruit, select and recommend candidates for membership on Daily Bread's Board of Directors. The committee ensures that candidates are representative of our communities, and have the skills, knowledge and experience required to support the Board in achieving its objectives. This committee is responsible for recommending governance policies and procedures to the Board and ensuring compliance.



## **Management**

Neil Hetherington  
Chief Executive Officer

Gretchen Daniels  
Chief Financial Officer

Talia Bronstein (Parental Leave)  
Vice President, Research and Advocacy

Diane Dyson  
Vice President, Research and Advocacy (Interim)

Samantha Cooke  
Vice President, Philanthropy

Charles Jergl  
Vice President, Programs and Services

Eva Molina  
Vice President, Marketing and Communications

Yvonne Oo  
Vice President, People and Culture (Interim)

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With thanks to Jeffrey Wong

Heather Valentino  
Vice President, Operations

We work closely with Members to provide the support that will help meet the needs of each of the diverse communities they serve. Together, we facilitate dignified, low-barrier food access to adults, seniors and children experiencing food insecurity.

Daily Bread Food Bank's network consists of:



128

Member  
Agencies



193

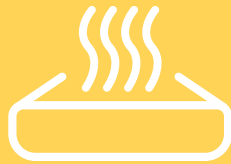
Food  
Programs



**Breakfast programs:** serve a sit-down, light breakfast to their community.



**Food bank programs:** distribute up to 3 days of grocery items (fresh and shelf-stable) to their community. Clients can visit any food bank in the network once per week.



**Meal programs:** serve a prepared meal to their community.



**Pre-natal programs:** distribute grocery items (fresh and shelf-stable) to expecting parents and those with children 5 years and under, within their specific community.



**Snack programs:** serve portable snack items that are quick and easy to eat (i.e. granola bars, cookies, etc.).



**Tenant programs:** are tenant-led and distribute grocery items (mainly shelf-stable) to members within their specific community.

# Member Agencies

## Breakfast Programs (7)

Dr. Roz's Healing Place – Shelter  
 Fred Victor Centre - Women's 24-hour Drop-In  
 Haven Toronto  
 Homes First Society - Scarborough Shelter  
 Nourish East End (*formerly Glen Rhodes*)  
 St. Bartholomew's Anglican Church  
 Transition House

## Food Banks (90)

Agincourt Community Services Association (ACSA the Hub)  
 Allan Gardens Food Bank  
 Avenue Road Food Bank  
 Bethany Baptist Church Food Bank  
 Bloor West Food Bank  
 The Bluffs Food Bank  
 Braeburn Neighbourhood Place  
 Calvary Baptist Church  
 Canadian Red Cross - Mobile Food Bank  
 Canadian South Asian Growth & Support Services - Food Pantry at Morningside  
 Canadian South Asian Growth & Support Services - Tuxedo Court Food Bank  
 Centennial College Food Bank  
 Christ Church St. James Anglican Church  
 Churches on the Hill  
 CICS Food Bank  
 Cooper Mills Good Community Food Bank  
 Covenant House  
 Eastview Neighbourhood Community Centre  
 Emmanuel Life Management Centre - Chester Le Food Bank  
 Emmanuel Life Management Centre - VP & Sheppard Food Bank  
 Etobicoke Services for Seniors - ESS Mobile Food Bank  
 Eva's Initiatives - Eva's Phoenix Food Bank  
 Feed Scarborough – Cliffside  
 Feed Scarborough - Kennedy & Eglinton  
 Feed Scarborough - Oakridge  
 Feed Scarborough – Rouge Park (NEW)  
 Flemington Community Food Bank

Fort York Food Bank  
 Four Villages Community Health Centre (NEW)  
 Friends of Jesus Christ - O'Connor Food Bank  
 Friends of Jesus Christ - West Hill Food Bank  
 Grace Place Food Bank  
 Grantful Food and Fellowship Soup Kitchen  
 Haven on the Queensway Food Bank  
 The Housing Help Centre Food Bank  
 Jane Alliance Neighbourhood Services - Thinking of Elders Food Bank Delivery  
 Juliette's Place Food Bank  
 Kingsview Eats Food Bank  
 The Lighthouse Food Bank  
 LOFT - 416 Community Support for Women  
 Lourdes Food Bank  
 Mabelle Food Program  
 MabelleARTS Food Pantry  
 Margaret's Housing & Community Support  
 Meadowvale Food Bank  
 Mount Olive S.D.A. Church  
 Native Women's Resource Centre  
 The Neighbourhood Group - Teesdale Food Bank  
 The Neighbourhood Organization (TNO) Food Bank  
 New Toronto Street Food Bank  
 Nourish East End (*formerly Glen Rhodes United Church*)  
 One Church (*formerly Agincourt Pentecostal Church*)  
 Our Saviour Lutheran Church  
 Parkdale Community Food Bank  
 Scarborough Campus Students Union Food Bank  
 Scarborough Center for Healthy Communities  
 The Scott Mission  
 SOSO World Ministries - Glen Everest Food Bank  
 SOSO World Ministries - McCowan Food Bank

SOSO World Ministries - Warden Ave Food Bank  
 South Asian Women's Centre  
 Spadina Fort York Community of Care – Alexander Park (NEW)  
 Spadina Fort York Community of Care – Delivery (NEW)  
 Spadina Fort York Community of Care – St. Lawrence (NEW)  
 Staff of Life Food Bank  
 St. Ann Parish  
 St. Bartholomew's Anglican Church  
 St. James Food Basket  
 St. Ninian's Food Bank (CLOSED)  
 St. Stephen's Presbyterian Church  
 The Stop Community Food Centre  
 Student Association of George Brown College (Student Nutrition Access Program - SNAP) Casa Loma  
 Student Association of George Brown College (Student Nutrition Access Program - SNAP) St. James  
 Student Association of George Brown College (Student Nutrition Access Program - SNAP) Waterfront  
 Syme Family Food Bank  
 Syme Woolner Neighbourhood & Family Centre  
 Thorncliffe Food Bank  
 Toronto Council Fire Native Cultural Centre - Community Food Bank  
 Toronto Council Fire Native Cultural Centre - Programs Food Bank  
 Toronto East S.D.A Church - Malvern Food Bank  
 Toronto Metropolitan University – (*formerly Good Food Centre – Ryerson Students' Union*)  
 Toronto People with AIDS Foundation  
 Toronto West S.D.A. Church  
 University of Toronto Students Union  
 Westway Christian Church  
 Women's Habitat Outreach  
 Women's Health in Women's Hands  
 YMCA - Scarborough Town Centre  
 YMCA - Tapscott  
 Yonge Street Mission



## Meal Programs (71)

519 Community Centre  
5N2 (NEW)  
Access Point on The Danforth  
Agincourt Community Services Association (ACSA)  
Agincourt Community Services Association (ACSA) - South Meal  
All Saints Church Community Centre  
Allan Gardens Food Bank  
Alpha House  
ArtHeart Community Art Centre  
Bethlehem United Shelter  
The Bluffs  
Breakaway Addiction Services  
CSAGSS – Canadian South Asian Growth & Support Services (NEW)  
Christie Ossington Neighbourhood Centre - Bloor Drop In  
Christie Ossington Neighbourhood Centre - Lansdowne Shelter  
Christie Ossington Neighbourhood Centre - Rexdale (NEW)  
Christie Refugee Welcome Centre  
Church of the Redeemer - The Common Table  
COSTI Reception Centre  
Dr. Roz's Healing Place - Shelter  
Eastview Neighbourhood Community Centre  
Eva's Initiatives  
Evangel Hall Mission  
Fort York Food Bank  
Franklin Horner Community Centre  
Fred Victor Community Food Program  
Fred Victor – Fatima House  
Friends of Jesus Christ - Wakunda Place (CLOSED)  
Good Shepherd Ministries  
Haven Toronto  
Home First Society- Kennedy Shelter  
Homes First Society - Scarborough Shelter  
House of Compassion  
Juliette's Place

LAMP CHC - Adult Drop-in  
LAMP CHC - Early ON  
LOFT - 416 Community Support for Women  
LOFT - John Gibson House  
Margaret's Housing & Community Support  
Margaret's Housing & Community Support – TO East DI  
Monsignor Fraser College  
Native Canadian Centre of Toronto  
Native Men's Residence - Shelter  
Native Women's Resource Centre  
Native Youth Resource Centre  
The Neighbourhood Group - St Stephen's Corner Drop-in  
Nellie's  
One Church (*formerly Agincourt Pentecostal Church*)  
Parish of St. Margaret  
Parkdale Activity Recreation Centre (PARC)  
Sanctuary Ministries  
Scarborough Centre For Healthy Communities - Westhill  
The Scott Mission  
Sistering  
Sojourn House  
St. Felix Centre  
St. John The Compassionate Mission  
St. Michael's Homes  
The Stop Community Food Centre - Wychwood  
Storefront Humber  
Syme Woolner Neighbourhood & Family Centre  
Toronto Christian Resource Centre (CRC - Fred Victor)  
Toronto Council Fire  
Warden Woods Community Centre  
Weston King Neighbourhood Centre  
Women's Habitat Outreach  
Women Pray International – Glow and Rejoice (NEW)  
Woodgreen Community Services - The FSTH

YMCA Vanauley Street Drop In  
Yonge Street Mission  
Yonge Street Mission Evergreen

## Prenatal Programs (5)

Massey Centre - Humewood Campus (formerly Humewood House)  
Massey Centre - Shepherd Campus (formerly Humewood House)  
Parkdale Queen West CHC - 5 P's Program  
The Stop Community Food Centre  
Yonge Street Mission Evergreen

## Snack Programs (12)

All Saints Church Community Centre  
Canadian Red Cross First Contact Snack Program  
Creating Together  
Eastview Neighbourhood Community Centre  
John Howard Society  
LOFT - John Gibson House  
Monsignor Fraser College  
Parent Resources  
Spadina Fort York Community of Care – outreach (NEW)  
Transition House – Snack  
Turning Point Youth Services  
Church of The Holy Trinity – Unity Kitchen (NEW)

## Tenant Programs (8)

Brimley Acres  
Broadview Bits & Bites (Mainstay Housing)  
Danforth Tenants (Mainstay Housing)  
Foster Food Club (Community Living)  
Friendship Food Program  
St. Clair Food Program (Mainstay Housing)  
The Tower (Mainstay Housing)  
YWCA Tenants



## July 1, 2021 – June 30, 2022

We are deeply grateful to our incredible community of donors and supporters for their generosity and deep commitment to ending hunger in our city.

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 Campbell Company of Canada  
 Dairy Farmers of Ontario  
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 Rose Family Farms  
 Second Harvest  
 Unemployed Help Centre of Windsor Inc



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## Platinum Star (250,000-499,999 lbs)

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Feed Ontario  
Italpasta c/o Highland Creek Community Association  
Stericycle  
Weston Bakeries

## Gold Plate (100,000-249,999 lbs)

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Bimbo Canada  
Boots Farms  
Dominion Farm Produce Ltd  
Hain Celestial Canada  
Lassonde Beverages Canada  
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Mars Canada  
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Post Foods Canada  
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Robert Transport  
Vaughn Mills Packaging Ltd  
Westmoreland-TopLine Farms  
Ya Ya Foods Corp  
Anonymous

## Silver Platter (50,000-99,999 lbs)

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Catania Worldwide  
Chef's Plate Inc  
Creative Food Brands  
Egg Farmers of Ontario  
First Choice Beverage Inc  
Food Banks Canada  
Food For Life Canada  
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Loblaw Companies Ltd  
Minute Maid Company Canada Inc  
Moisson Montreal  
Ontario Potato Distributors Inc  
Pure Hothouse Foods Inc  
R Tindall Produce  
Walmart Canada

## Bronze Cup (25,000-49,999 lbs)

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Burnac Produce Ltd  
Charger Logistics Inc  
Clif Bar & Company  
Dr. Oetker Canada  
Earth Fresh Foods  
Gay Lea Foods  
Griffith Foods Ltd  
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We are deeply grateful to our incredible community of donors and supporters for their generosity and deep commitment to ending hunger in our city.

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CBC Sounds of the Season - CBC Toronto  
Food Banks Canada  
Law Firm Challenge - Blake, Cassels and Graydon  
Loblaws Companies  
RBC Royal Bank

### \$50,000-\$99,999

BMO Bank of Montreal  
CIBC  
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Give 30 - Ziyaad Mia  
Google  
McCarthy Tetrault LLP  
Norton Rose Fulbright Canada LLP  
Paliare Roland Rosenberg Rothstein Employees  
Slalom Consulting Employees  
TD Bank Group  
Anonymous

### \$10,000-\$24,999

Benevity Community Impact Fund  
California Innovations  
Chaitons LLP  
The Chef Upstairs  
DLA Piper (Canada) LLP  
Get A Better Mortgage Inc

IBM Canada Ltd - Corporate Citizenship / Affair  
Loopstra Nixon LLP  
Mathews, Dinsdale & Clark LLP  
Metro Cable TV Maintenance & Service Employees Association  
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Osler, Hoskin & Harcourt LLP  
Point Alliance Inc  
Quadrangle Architects Ltd  
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Thornton Grout Finnigan LLP  
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Toronto Professional Firefighters' Assn  
Torys LLP  
Wildeboer Dellelce LLP  
Anonymous

### Champion Food Raisers 100,000+ lbs

Loblaw Companies  
Metro  
Sobeys  
Toronto Professional Firefighters' Assn

### 50,000-99,999 lbs

Purolator

### 25,000-49,999 lbs

Junction Residents Association  
Anonymous

### 10,000-24,999 lbs

Food Basics  
Real Canadian Superstore

# Thank you, Donors!

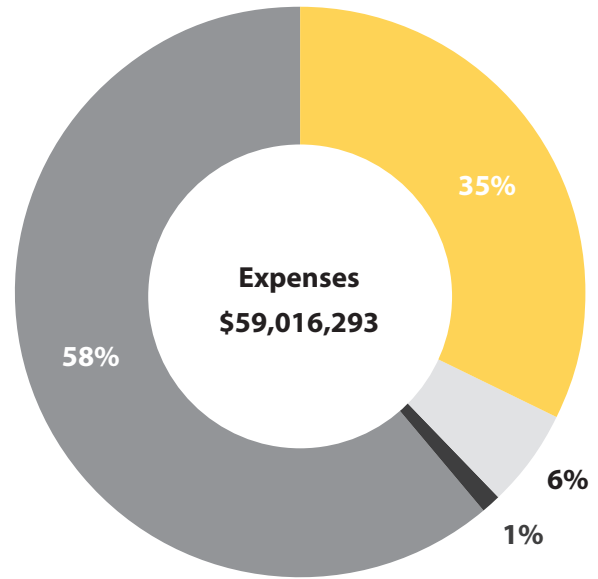
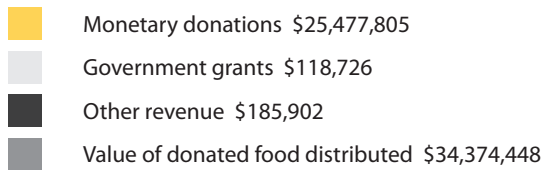
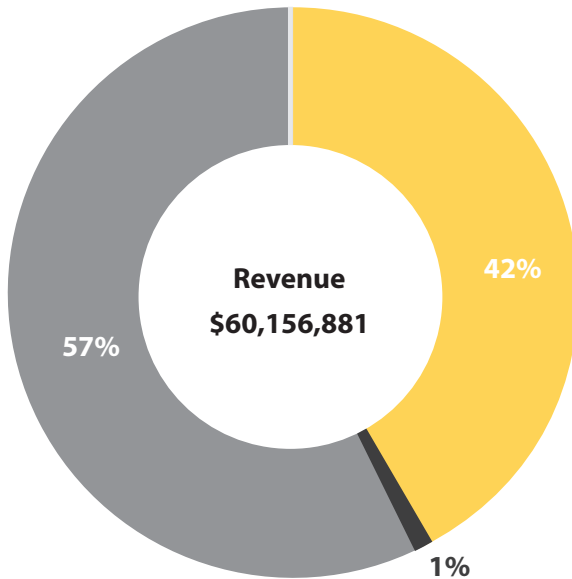






# Financials

July 1, 2021 - June 30, 2022



\*Revenue and Expenses illustrated before Other Items which includes investment income of \$452,514 and an unrealized fair value gain (loss) on investments of (\$2,188,787).

To review full audited financial statements, please visit [dailybread.ca/annualreport](https://dailybread.ca/annualreport)

If you would like to request a print copy for review, please call 416.203.0050

## Daily Bread Staff Wages and Benefits:

The wages and benefits paid to each of Daily Bread Food Bank's full-time staff meet the requirements of the Ontario Living Wage Network. For more information, visit [www.ontariolivingwage.ca](https://www.ontariolivingwage.ca)





## **In Memory of Sister Marie Tremblay, Daily Bread Food Bank's Founder**

**May 11, 1922 – October 29, 2021**

Sister Marie Tremblay had a long passion for social justice. In 1983, along with members of her community, she founded Daily Bread Food Bank to alleviate hunger for the city's most vulnerable, and advocate for change. With a deep concern about escalating poverty and food scarcity in the city, Sister Marie set out to collect and distribute food to small, community-based food banks across Toronto.

Daily Bread's first home was in what is known today as Liberty Village. It was a small operation until Sister Marie helped organize a big push from rock and roll icon Bruce Springsteen, who made a \$34,000 donation at a Toronto concert in 1985, sparking a wave of other donations and volunteerism. "Bruce put us on the map," she later said. Sister Marie used the funds to purchase Daily Bread's first refrigerated truck.

Almost thirty years later, Daily Bread remains committed to fulfilling Sister Marie's legacy by meeting the emergency food needs of tens of thousands of individuals experiencing hunger, while at the same time, advocating for long-term solutions to end the root cause of hunger – poverty.

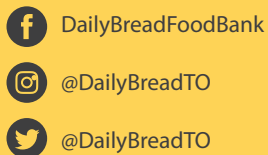
Sister Marie Tremblay passed away peacefully at the age of ninety-nine, leaving a powerful legacy in the city of Toronto. She was a member of the Sisters of St. Joseph (CSJ) order.

**We acknowledge the land we are on is the traditional territory of many nations including the Mississaugas of the Credit, the Anishnabeg, the Chippewa, the Haudenosaunee and the Wendat peoples and is now home to many diverse First Nations, Inuit and Métis peoples. We also acknowledge that Toronto is covered by Treaty 13 with the Mississaugas of the Credit.**



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Email: [info@dailybread.ca](mailto:info@dailybread.ca)

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**Daily Bread Food Bank is proud to be a top-rated charity:**

